### Welcome to the S.U.C.RE. kick-off meeting!! (1)

### **Overall Puprose of the meeting**

- Get to know each other!
- Discuss implementation plans (when, who, why)
- Everyone should understand their role on the project
- Discuss deadlines!!!!
- Identify weaknesses and threats what can go wrong
- Highlight the importance of dissemination and sustainability issues
- Discuss communication channels
- Create a Steering group and a Quality assurance group
- Take collective responsibility of S.U.C.RE.
- Create a friendly environment for all of us!

### Welcome to the SUCRE kickoff meeting!! (2)

### **Copy from the application**

#### **First Meeting:**

The kick off meeting will take place in M2 of the SUCRE project in Greece/Aristotle University of Thessaloniki. The scope of this meeting is the presentation of working plans, the time frame, the planning of the activities, the contractual agreements, the clarification of any operational, budget or managerial issues. Equally important is the creation of a friendly environment for partners to feel comfortable and collaborate in the future through the design and implementation of a social programme.





- Presentation of partners and persons
- Issues related to budget and management
- Introduction Scope of the Project
- Detailed presentation of project Intellectual Outputs
- Presentation of Dissemination and Impact plans/goals
- Social event Dinner at Massalia restaurant

### **Practicalities**

Remember to sign in in the morning and evening

Please, do not check e-mails or Skype during sessions

Please, show up in time for sessions





### Please ... introduce yourself (in 2-3 mins)

### **The Project Manager**

...in collaboration with the partners will

- set all the necessary procedures for the successful implementation of the project in terms of its structure, tasks and responsibilities of all partners, activity scheduling, communication, financial management and reporting
- will act as the intermediary between the participants and the European Commission,
- will supervise the project's process ensuring the quality of the tasks delivered as well as
  ensuring that the project follows the timetable and the budget agreed.
- cooperating with the Partners and the Quality Assurance Committee, will oversee the quality
  of the project.
- will provide the Consortium Agreement, which will set-up the cooperation framework between the partnership
- will include expectations in terms of frequency of communication and keeping the project management progress up-to-date, transparency matters with regard to future project exploitation and clear financial management provisions.
- will provide partners with all necessary templates for coherent reporting procedures.

### **The Project Manager**

- does not have a degree in Humanities
- does not have experience with working with refugees
- ... will not Interfere with your work
- ... will not Tell you what to do regarding the IOs



#### **EUA: European University Association – Refugees Welcome Map**





http://www.eua.be/activities-services/eua-campaigns/refugees-welcome-map

## AUTh Committee for the Coordination of Actions for the Refugees

A quick and necessary response to the refugee crisis taking into account that Greece, and in particular Northern Greece, has been one of the first and main points of arrival of refugees

#### Some of the actions that the particular Committee is putting into effect are the following:

- 1) medical and nursing services of the following specializations: general medicine, pathology, pediatrics, gynecology and dentistry
- 2) support of refugees in regard to administrative issues, use of PCs, filling in documents, and the organization of temporary facilities to accommodate administrative support for the above purposes,
- 3) Greek language instruction and/or instruction of other languages
- 4) facilitation of high quality interpretation services in English, French, Arabic and Farsi
- 5) children's engagement in artistic activities, theatrical play and music
- 6) sport activities for teenagers and adults
- 7) psychological support to refugees and other vulnerable groups.

#### AUTh's Committee for the Coordination of Actions for the Refugees is working towards the development of:

- (1) a database of volunteers from AUTh's university community
- (2) a platform that will inform all interested parties on actions for the refugees
- (3) a platform that will inform refugees on the studies that they could undertake at AUTh

#### **SUCRE Consortium**

Coordinator: Aristotle University of Thessaloniki, Greece Partners: Greek Council for Refugees, Greece VU Amsterdam, The Netherlands University of Cologne, Germany

- ✓ Complementary activities
- ✓ Unique expertise
- ✓ Combination of HEIs with/and without Refugee experience
- ✓ Institution with direct access to Refugees









# **SUCRE:** Supporting University Community pathways for REfugees-migrants

**Overall:** SUCRE Programme focuses on

- The processes that are required for the proper integration of refugees / migrants in Higher Education, as well as
- For the support of their academic needs after their integration
- The psychosocial integration / support of refugees / migrants and
- The proper information provided to them on legal and medical issues

### This program aims to CREATE EDUCATIONAL MATERIAL that

#### WILL BE USED properly by trainers for the above purposes

Relevant topics addressed by SUCRE: (as chosen on the application form)

- 1. Integration of refugees
- 2. Migrant's issues
- 3. Intercultural/intergenerational education
  - and (lifelong) learning

General Academic Support	Vice-Rector of Academic and Student Affairs, Dr. Ariadni Stogiannidou,
of the Project	Prof. at the School of Psychology.

### **Total Allocated Budget**

	AUTH	UoC	VU	GCR	TOTAL
	79351,00	54298,00	47528,00	24906,00	206083,00
1st Financing 40%	31740,40	21719,20	19011,20	9962,40	82433,20

#### **Duration 2 years**

This money can be transferred to partners immediately pending that

- they have sent their BANK DETAILS and
- signing of Grant agreement between partners (advise of National Agency)

Second part of financing (40%) until 30/11/2017 pending

- Approval of the interim report
- we have submitted required documents to prove we have spent at least 70 % of the first financing

(Up to) the rest 20% after the approval of the Final report

#### **Allocated Budget for IOs**

		AUTH	GCR	KOLN	VU AMS	Totals
Output 1	days	15	14	38	15	82
	Euro	€ 2.055	€ 1.918	€ 7.961	€ 3.615	€ 15.549
Output 2	days	14		51	15	80
	Euro	€ 1.918		€ 10.743	€ 3.615	€ 16.276
Output 3	days	14		28	38	80
	Euro	€ 1.918		€ 5.992	€ 8.860	€ 16.770
Output 4	days	205	40	40	40	325
	Euro	€ 27.630	€ 5.480	€ 8.560	€ 9.640	€ 51.310
Output 5	days	131	84	28	28	271
	Euro	€ 18.030	€ 11.508	€ 5.992	€ 6.748	€ 42.278
Totals	days	379	138	185	136	838
	Euro	€ 51.551	€ 18.906	€ 39.248	€ 32.478	€ 142.183
		AUTH	GCR	KOLN	AMS	Total

The budget was cut by almost 50%.

However money can be transferred among IOs without problem.

The imbalance seems higher based on working days

However when talking into account the rate money is split quite evenly between main three HEIs partners,



... And if that's not enough

Transfer is allowed up to 20% of the funds allocated for Project management, transnational Project meetings, Intellectual outputs, Multiplier Events, and Learning/teaching/training activities to any other budget category, with the exception of the budget category Project management

### **Allocated Budget for IOs**

#### **Only for staff salaries!**

Staff for the creation of Intellectual outputs should be officially related to the partner HEIs –PhD candidates are included,

Supporting documents:

Timesheets are requested for the reimbursement calculation +

proof of intellectual output produced, uploaded in the Dissemination Platform+

proof of the nature of relationship between the person and the beneficiary concerned

Indicative examples

Educational material, ICT tools, teaching methods, studies analysis

#### **Attention!**

•Small scale activities, brochures, leaflets, web information should be covered by the Project Management and implementation costs

•<u>All approved intellectual outputs are expected to be completed as described in the application,</u> regardless if there has been a reduction in the relevant budget

### **Mobility tool**

- Handled by the coordinator and the administrative stuff (Maria Mylona)
- It's the tool to be used for every single reporting on the project (financial reporting, interim reporting, final reporting, meetings etc.)
- The coordinator is obliged to use it and it provides information according to the grant agreement signed with the National Agency –

#### For the above purposes:

- The coordinator will communicate all financial rules and regulations of the Erasmus+ programme (eligible costs, supporting documents, reporting tools and templates, reimbursement rules etc.) and will be available to give any explanations needed.
- All partners will be asked to submit financial reports <u>QUARTERLY</u> so that any emerging issues or problems are dealt with as timely as possible.
- Each partner will keep originals for their own expenses.
- A photocopy will be kept in pdf form in appropriate dropbox folders per partners for the justification of money.

European Commission Mobility tool EL01 Greek State Scholarship's Foundation (IKY)													
Project 2016-1-EL01-KA203-023	651 D	)etails	s Organisations Contacts		Contacts	Project Management and Impl	ementation	Transnational Project Meetings	Intellectual Outputs	Multiplier Events			
Learning, Teaching and Training Activities	Special N	Needs Su	pport	Exception	nal Costs	Exceptional Cost Guarantee	Budget	Reports					

#### Project Details

Context information	Project information	Project Access
Programme: Erasmus+ Key Action: KA2 - Cooperation for innovation and the exchange of good practices Action Type: KA203 - Strategic Partnerships for higher education	Grant Agreement No.: 2016-1-EL01-KA203-023651 National ID: Project Title: Supporting University Community pathways for REfugees-migrants	User's role in project: beneficiary Access to Project: Edit Access to Project Project is locked:
Call Year: 2016 Round: 1 Start of Project: 01/09/2016 End of Project: 31/08/2018	Project Acronym: SUCRE Project Status: Follow-up Project Main Objective: Development of Innovation	History information Created by: NA Staff
Project Duration (months): 24	Beneficiary Organisation information	Created on: 07/11/2016 15:03:47 Updated by: NA Staff Updated on: 07/11/2016 15:03:51
National Agency	PIC: 999895692	opuated on. 07/11/2010 15:03:51

### S.U.C.RE. evaluation

Name of the Organisation:AUTHTitle of the proposal:Supporting University Community pathways for REfugees-migrantsReference No:2016-1-EL01-KA203-023651Coordinator Contact:Professor (Mrs) STOGIANNIDOU Ariadni

Scoring 69.00/100 Quality Thresholds attained? Yes, the project passes all thresholds

#### **Overall comments to the applicant**

The proposal addresses a very interesting issue, the response of Universities in the refugees/immigrant crisis and offering opportunities to scholars and students, that is in accordance with European and National polices. The main disadvantage of the proposal is that *the objectives are too ambitious* and may coincide with initiatives. **The impact of the project could have been more realistic, too**.

Furthermore, on most areas related **surpassing the scope of a single project** to the work that will be carried out, **the description is rather generic and fails significantly to justify the requested grand, which is extremely large in comparison to the proposed outcomes**.

Finally, the cost of all IOs can be significantly reduced to present a cost-effective proposal and the IO6 related to management and QA cannot be accepted, since there is 45.000 Euros for this purpose in the management costs

# Meeting with the National Agency 11/11/2016

- The NA is highly interested in the results of this project
- Another 6 projects are under way (total budget allocated 1M euros)
- The National Agency Project Responsible is Mrs Elina Mavrogiorgou
- She has extensively studied the proposal

### She advises us to

- $\ensuremath{\circ}$  Strictly stick to what we promised
- o Design a detailed implementation plan (pleased to see one already)
- Try to outreach as far as possible (dissemination dissemination)
- Prove the sustainability of SUCRE. Make sure that the end users will benefit from the project IOs
- $_{\odot}$  Ask questions (but first of all read the contract)

### Before we start looking at IOs individually lets look at the Gannt Chart and discuss two other issues

	P	ROJE		META	ABLE	E											
	(	) 10	) 11 1	2 1	2	3 4	5	6	7	8	9 10 3	11 12	1 2	3	4	5 6	7
	MONTHS M	L M2	M3 M	4 M5	M6	M7 M8	M9 M	110 M1	L1 M:	12 M13	M14 M1	L5 M16 M	17 M18	M19	M20 M2	1 M22	M23 M2
Project activity*																_	
A1: Project Management																	
A2: Dissemination of project results																	
M1: Kick off meeting - Greece		GR						_		_							
Press Conference			GR														
O1:Higher Education Qualification and Application Procedures for Refugee Applicants								_									
D1: A digital/online guide of best practices in language and remedial courses for refugees				_					D1								
D2: A digital/online guide of best pracitecs in admission criteria for refugee students									D2							_	
D3: A digital /online guide in alternative teaching and pathways to academic integration									D3	;						_	
O1/A1: Preparation and Language Courses Workshop											+ $+$		_	$\vdash$			
O1/A2: Application Process Round-table									_				_				
O1/A3: Alternatives to Traditional Enrollment Discussion																	
O5: Health and Legal Suport																	
D9: A digital/online module and monitoring/recommendations guidelines for trainers																	
regarding health support of refugees									D9								
D10: A digital/online module and monitoring/recommendations guidelines for trainers																	
regarding legal support of refugees									D1	.0							
O5/A1: Developing training modules on issues related to legal services														+ +			
O5/A2: Developing training modules on issues related to health care services														+ +			
O5/A3: Developing training modules on issues related to health care and legal services														$ \rightarrow $			
O5/A4: Monitoring and evaluation of the legal/health support			+ $+$	+						_			_	$\vdash$			
M2: 1st Annual (Intermediate) meeting - Germany			+ $+$	+					+	DE			_	$\vdash$			
D11: Interim Report			+ $+$	+		-+					D11	+					
1st Local Multiplier Event - Germany									_	DE							
C1 Training											GR						
A3: Follow up/ exploitation		-	+ $+$	+					-								
O2: Institutional Support for Refugee Students in Higher Education		-							_		+ +		_	+ +			
D4: A digital/online guide for refugee students academic support services		-							D4								
A digital/online handbook of recommendations for refugee students financial support and																	
social integration		-															D5
O2/A1: Central Student Services Workshop		-							_				_				
O2/A2: Financial Support Round-table		-							_				_				
O2/A3: Social Integration Discussion		-	+ $+$	+													
O3: Institutional Support for Refugee Scholars in Higher Education		-															
D6: A digital/online guide of recommendations for refugee scholars integration		-							_								D6
O3/A1: Central Services Workshop		-															
O3/A2: Academic and Social Integration Discussion		-	+ $+$	+													
O4: Psychosocial Support									_					$\vdash$			
D7: A digital/online educational module and monitoring/recommendations guidelines for																	
trainers regarding the psychosocial support of refugees												D7					
D8: A digital/online educational module and monitoring/recommendations guidelines of																	
lessons on refugee integration and social cohesion																	D8
O4/A1: Communities' engagement and mobilization																	
O4/A2: Training of trainers programme methodology																	
O4/A3: Integration and social cohesion																	
O4/A4: Monitoring and evaluation of the psychosocial output																	
M3: Finalisation - The Netherlands									$\perp$					$\vdash$			NL
2nd Local Multiplier Event - The Netherlands									$\perp$					$\vdash$			NL
3rd Local Multiplier Event - Greece																	GR
Press Conference																	GR
D12: Final Report																	D12



### **Interim & Final Report**

For 2 year projects (starting date 01/09/2016-end date 31/08/2018) •Interim report deadline: 30/09/2017

(reporting period :1/9/2016 -31/08/2017) •Final report deadline: 31/10/2018

### **Final report**

•Score: max 100 points

•If the score is bellow 50 points, the NA reduces the final grant amount (on the basis of poor, partial or late implementation of the project)

Assessment criteria

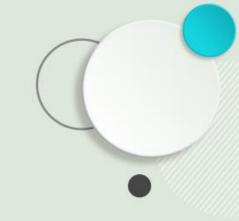
•Implementation of the project in accordance with the grant application

•Quality of the activities undertaken

•Quality of the products and outputs produced (innovative and original and substantial)

•Impact on the participating organizations

•Make it specific, detailed and clear



### **Steering Committee-Quality Assurance**

- to undertake a more flexible and efficient project monitoring and evaluation
- to maintain and support the project as a whole
- but also the work of the Quality Assurance Committee

### **Steering Committee-Quality Assurance**

A Quality Assurance Committee with the participation of one representative from each partner with enough experience in previous quality control and assurance experience will be formed so as to be able to identify risks and decide upon the necessary corrective/preventive actions.

Quality assurance ensures that the project's processes are used effectively towards quality project deliverables and thus involves following and meeting standards, continuously improving project work, and correcting project problematic areas.



### Quality of the project implementation

#### ASSESSMENT TOOLS

#### Interim report

- Hard copy, electronic version of intellectual outputs only (cd/dvd/usb)
- Intellectual outputs (assessment by external evaluators)
- Financial report (regarding bank transfers for the first period of the project)

#### Possible checks:

- Monitoring visits
- on the spot audit checks during/after the action
- Desk checks (at the final report stage)

#### Final report:

- Intellectual Outputs and project results
- Individual participants reports
- Check of supporting documents



### **Quality assurance**

# •Time management : respect of deadlines, updated version of the Gantt Chart if needed

### •Evaluation measures:

# •Set benchmarks, quality indicators throughout the whole project cycle

### •Dissemination strategy:

- •Measures
- •Tools
- •Human and financial resources needed
- Identification and outreaching of target groups
- •Impact within and outside the partnership



### Welcome to the SUCRE kickoff meeting!! (3)

#### **Copy from the application**

A solid management plan which will outline all the procedures to be followed for the efficient implementation of the project;

A quality assurance strategy covering the overall course of the project, to make sure all activities are undertaken in an effective way, leading to the desired results based on the quality standards agreed;

A dissemination strategy, with detailed description of the dissemination tools and activities;

Report following each partner meeting to be drafted and delivered by the coordinator; with an overview of the qualitative and quantitative objectives planned or reached and what course of action is expected to be followed;

### IOs quality

- Original
- Bibliography
- Deiktes poiotitas (quantity quality reference group
- sustainability